

SAFETY & HEALTH PROGRAM ASSESSMENT

| I. Management Leadership and Employee Involvement | | | | | | |
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| Criteria | 1 | 2 | 3 | 4 | 5 | Rating |
| A Clear Worksite Safety and Health Policy | We have no S&H policy. | We have a written (or oral, where appropriate) S&H policy. | We have an S&H policy, and some employees can explain it. | We have an S&H policy, and the majority of employees can explain it. | We have an S&H policy, and all employees accept, can explain, and fully understand it. | |
| B Clear Goals and Objectives Are Set and Communicated | We have no S&H goals and objectives. | We have written (or oral, where appropriate) S&H goals and objectives. | Some employees can explain S&H results and measures for achieving them. | The majority of employees can explain S&H results and measures for achieving them. | All employees are involved in developing S&H goals and can explain desired results and how results are measured. | |
| C-1 Management Leadership | Safety and health is not a top management value or concern. | Some evidence exists that top management is committed to safety and health. | Some employees can give examples of management's commitment to safety and health. | The majority of employees can give examples of management's active commitment to safety and health. | All employees can give examples of management's commitment to safety and health. | |
| C-2 Management Example | Managers do not follow basic safety and health rules. | Managers generally follow basic safety and health rules. | Managers follow the rules and occasionally address the safety behavior of others. | Managers follow the rules and usually address the safety behavior of others. | All employees recognize that managers in this company always follow the rules and address the safety behavior of others. | |



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| D Employee Involvement | Employee involvement in safety and health issues is neither encouraged nor rewarded. | Employees generally feel that their input on safety and health will be considered by supervisors. | Some employees feel that they have a positive impact on safety and health. | The majority of employees feel they have a positive impact on identifying and resolving safety and health issues. | All employees have ownership of, and can explain their role in, safety and health. | |
| E Assigned Safety and Health Responsibilities | Specific safety and health responsibilities and performance expectations are generally unknown or hard to find. | Performance expectations are generally spelled out for all employees. | Some employees can explain what is expected of them. | The majority of employees can explain what is expected of them. | All employees can explain what is expected of them, in terms of safety and health-related performance. | |
| F Authority and Resources for Safety and Health | All S&H authority and resources reside with supervisors and are not delegated. | S&H authority and resources exist, but most are controlled by supervisors. | S&H authority and resources are spelled out for everyone, but there is often a reluctance to use them. | The majority of employees believe they have the necessary authority and resources to meet their S&H responsibilities. | All employees believe they have the necessary authority and resources to meet their S&H responsibilities. | |
| G Accountability | There is no effort toward accountability. | There is some accountability, but it is generally hit or miss. | Employees are generally held accountable for S&H, but reprimands and rewards do not always follow performance. | Accountability systems are in place, but employees are only reprimanded for negative performance. | Employees are held accountable for S&H and all performance is addressed, with rewards and reprimands handed out appropriately. | |
| H Program Review (Quality Assurance) | There is no program review process. | Changes in programs are driven by events such as accidents or near-misses. | A program review is conducted, but it doesn't drive all necessary program changes. | A comprehensive review is conducted at least annually and drives appropriate program modifications. | In addition to a comprehensive review, a process is used to drive continuous correction. | |

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| II. Workplace Analysis | | | | | | |
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| Criteria | 1 | 2 | 3 | 4 | 5 | Rating |
| A-1 Hazard Identification (Expert Survey) | No comprehensive surveys have been conducted. | Expert surveys are conducted in response to accidents, complaints, or compliance activity only. | Comprehensive expert surveys are conducted, but corrective action sometimes lags. | Comprehensive expert surveys are conducted periodically and drive appropriate corrective action. | Comprehensive expert surveys are conducted regularly and result in corrective action and updated hazard inventories. | |
| A-2 Hazard Identification (Change Analysis) | No system for hazard review of planned or new facilities exists. | Hazard reviews of planned or new facilities, processes, materials, or equipment are problem driven only. | A planned or new facility, process, material, or equipment that poses a high hazard risk is reviewed. | Every planned or new facility, process, material, or equipment is fully reviewed by a competent team. | Every planned or new facility, process, material, or equipment is fully reviewed by a competent team, along with affected workers. | |
| A-3 Hazard Identification (Job and Process Analysis) | There is no routine hazard analysis system in place. | A hazard analysis program exists, but few are aware of it. | A current hazard analysis exists for all jobs, processes, or phases and is understood by many employees. | A current hazard analysis exists for all jobs, processes, and material and it is understood by all employees. | A current hazard analysis exists for all jobs, processes, and material; it is understood by all employees; and employees have had input into the analysis for their jobs. | |
| A-4 Hazard Identification (Inspection) | There is no routine inspection program in place and many hazards can be found. | An inspection program exists, but corrective action is not complete; hazards remain uncorrected. | Inspections are conducted and most items are corrected, but some hazards remain uncorrected. | Inspections are conducted and all items are corrected; repeat hazards are seldom found. | Employees and supervisors are trained, conduct routine joint inspections, and all items are corrected. | |



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| B Hazard Reporting System | There is no hazard reporting system and/or employees are not comfortable reporting hazards. | A system exists for hazard reporting but employees find it unresponsive or are unclear on how to use it. | A system exists for hazard reporting and employees feel they can use it, but the system is slow to respond. | A system exists for hazard reporting and employees feel comfortable using it. | A system exists for hazard reporting; employees feel comfortable using it and correcting hazards on their own initiative. | |
| C Accident/ Incident Investigation | Injuries are either not investigated or investigation is limited to report writing required for compliance. | Some investigation of incidents takes place, but root cause is seldom identified and correction is spotty. | OSHA-reportable incidents are generally investigated; accident cause and/or correction may be inadequate. | All OSHA-reportable incidents are investigated and effective prevention is implemented. | All loss-producing incidents and near-misses are investigated for root cause with effective prevention. | |
| D Injury/Illnesses Analysis | Little or no effort is made to analyze data for trends, causes and prevention. | Data are centrally collected and analyzed but not widely communicated for prevention. | Data are centrally collected and analyzed and common causes are communicated to supervisors. | Data trends are fully analyzed and displayed, common causes are communicated and management ensures prevention. | Data trends are fully analyzed and displayed, common incident causes are communicated and management ensures prevention; employees are fully aware of trends, causes and means of prevention. | |

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| III. Hazard Prevention and Control | | | | | | |
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| Criteria | 1 | 2 | 3 | 4 | 5 | Rating |
| A Timely and Effective Hazard Control | Hazard control is not complete, effective, or appropriate. | Hazard controls are generally in place, but there is heavy reliance on personal protective equipment. | Hazard controls are fully in place, but there is some reliance on personal protective equipment. | Hazard controls are fully in place with priority given to engineering controls, safe work procedures, administrative controls, and personal protective equipment (in that order). | Hazard controls are fully in place, known to and supported by workforce, with concentration on engineering controls and safe work procedures. | |
| B Facility and Equipment Maintenance | There is little or no attention paid to preventive maintenance; breakdown maintenance is the rule. | A preventive maintenance schedule is in place but is often allowed to slide. | A preventive maintenance schedule is in place and is usually followed, except for higher priorities. | An effective preventive maintenance schedule is in place and applicable to all equipment. | Operators are trained to recognize maintenance needs and perform and order maintenance on schedule. | |
| C-1 Emergency Planning and Preparation | Little effort is made to prepare for emergencies. | There is an effective emergency response plan, but training and drills are weak, and roles may be unclear. | There is an effective emergency response plan and team, but other employees may be uncertain of their responsibilities. | There is an effective emergency response plan and employees have a good understanding of responsibilities, because of plans, training, and drills. | There is an effective emergency response plan and employees know how to respond immediately, because of effective planning, training, and drills. | |
| C-2 Emergency Equipment | There is little or no effort made to provide emergency equipment and information. | Emergency phones, directions and equipment are in place, but employees show little awareness. | Emergency phones, directions and equipment are in place, but only emergency teams know what to do. | Facility is well-equipped for emergencies, with appropriate emergency phones and directions; majority of personnel know how to use equipment and communicate during emergencies. | Facility is fully equipped for emergencies; all systems and equipment are in place and regularly tested; all personnel know how to use equipment and communicate during emergencies. | |



| III. Hazard Prevention and Control | | | | | | |
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| D-1 Medical Program (Health Providers) | Occupational health assistance is rarely requested or provided. | Occupational health providers are available, but normally concentrate on employees who get hurt. | Occupational health providers are consulted about significant health concerns in addition to accidents. | Occupational health providers are involved in hazard assessment and training. | Occupational health providers are regularly onsite and fully involved in hazard assessment and training. | |
| D-2 Medical Program (Emergency Care) | Neither onsite nor community aid can be ensured at all times. | Personnel with basic first aid skills are usually available, with community assistance nearby. | Either onsite or nearby community aid is always available on day shift. | Personnel with basic first aid skills are available onsite, during all shifts. | Personnel fully trained in emergency medicine are available onsite during all shifts. | |

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| IV. Safety and Health Training | | | | | | |
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| Criteria | 1 | 2 | 3 | 4 | 5 | Rating |
| A Employees Learn Hazards (How to Protect Themselves and Others) | Facility depends on experience and informal peer training to meet needs. | Training is provided when the need is apparent; experienced employees are assumed to know the material. | Facility provides legally required training and makes effort to include all employees. | Facility is committed to high-quality employee hazard training, ensures all personnel participate, and provides regular updates. | Facility is committed to high-quality employee hazard training, ensures all personnel participate, and provides regular updates; in addition, employees can demonstrate proficiency in, and support of, all areas covered by training. | |
| B-1 Supervisors Learn Responsibilities and Underlying Reasons | There is no formal effort to train supervisors in safety and health responsibilities. | Supervisors make responsible efforts to meet safety and health responsibilities but have limited training. | Supervisors have received basic training, appear to understand and demonstrate importance of worksite hazard analysis, physical protections, training reinforcement, discipline, and knowledge of work procedures. | Most supervisors assist in worksite hazard analysis, ensure physical protections, reinforce training, enforce discipline, and can explain work procedures based on the training provided to them. | All supervisors assist in worksite hazard analysis, ensure physical protections, reinforce training, enforce discipline, and can explain work procedures based on the training provided to them. | |
| B-2 Managers Learn Safety and Health Program Management | Managers generally show little understanding of their safety and health management responsibilities. | Managers are generally able to describe their safety and health roles, but often have trouble modeling them. | Managers generally show a good understanding of their safety and health roles and usually model them. | All managers follow, and can explain, their roles in safety and health program management. | All managers have received formal training in safety and health management responsibilities. | |

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